HEAD & HANDS INC. / À DEUX MAINS INC.

Financial Statements

March 31, 2018

# HEAD & HANDS INC. / À DEUX MAINS INC.

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# Amstutz Inc.

# Comptables Professionnels Agréés

#### INDEPENDENT AUDITORS' REPORT

To the Members of HEAD & HANDS INC. /  $\tilde{A}$  DEUX MAINS INC.

We have audited the accompanying financial statements of HEAD & HANDS INC. /  $\hat{A}$  DEUX MAINS INC. which comprise the balance sheet as at March 31, 2018, and the statements of operations, changes in net assets and cash flows for the year then ended and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements - Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility - Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified audit opinion.

Basis For Qualified Opinion - In common with many non-profit organizations, the organization derives revenue from donations the completeness of which is not susceptible of satisfactory audit verification. Accordingly, our verification of these revenues was limited to the amounts recorded in the organization's records and we were not able to determine whether any adjustments might be necessary to donations, excess of revenue over expenses, current assets and net assets.

Qualified Opinion - In our opinion, except for the effect of adjustments, if any, which we might have determined to be necessary had we been able to satisfy ourselves concerning the completeness of donations referred to in the previous paragraphs, the financial statements present fairly, in all material respects, the financial position of HEAD & HANDS INC. / À DEUX MAINS INC. as at March 31, 2018 and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

By: R. Amstutz, CPA auditor, CA

Christing m.

June 18, 2018 Montreal, Quebec

# HEAD & HANDS INC. / À DEUX MAINS INC. BALANCE SHEET as at March 31, 2018

| A  | SSETS         | 2 0 1 8   |    | 2 0 1 7                                  |
|--|---------------|---|----|--|
| CURRENT ASSETS  Cash  Marketable securities  Accounts receivable (Note 3)  Grants receivable  Prepaid expenses                     | \$            | 121,400<br>19,847<br>52,891<br>39,799<br>10,607 | \$ | -<br>19,847<br>7,368<br>117,068<br>8,026 |
| Prepard expenses   |               | 244,544   |    | 152,309                                  |
| VACANT LAND  |               | 34,500  |    | 34,500                                   |
| CAPITAL ASSETS (Note 4)  |               | 680,314   |    | 41,946                                   |
|  | \$            | 959,358   | \$ | 228,755                                  |
| LIA  | BILITIES      |   |    |  |
| CURRENT LIABILITIES  Bank indebtedness  Lines of credit (Note 5)  Accounts payable (Note 6)  Current portion of long-term debt (1) | \$<br>Tote 7) | -<br>-<br>141,156<br><u>45,354</u>              | \$ | 4,333<br>27,819<br>51,242                |
|  |               | 186,510   |    | 83,394                                   |
| LONG-TERM DEBT (Note 7)  |               | 197,312   |    | -  |
| DEFERRED GRANTS related to capital ass<br>(Note 8)   | sets          | 419,934   |    | 25,000                                   |
|  |               | 803,756   |    | 108,394                                  |
| NET  | ASSETS        |   |    |  |
| NET ASSETS Invested in property and equipment Internally restricted funds Unrestricted   |               | 17,714<br>-<br>137,888<br>                      | •  | 41,946<br>22,689<br>55,726<br>120,361    |
|  | \$            | <u>959,358</u>                                  | ş  | 228,755                                  |

COMMITMENT (Note 12)

ON BEHALF OF THE BOARD

Director

The accompanying notes form an integral part of the financial statements.

# HEAD & HANDS INC. / À DEUX MAINS INC. STATEMENT OF CHANGES IN NET ASSETS year ended March 31, 2018

|  |                            |                             |                   | 2 0 1 8              | 2 0 1 7  |
|--|----------------------------|-----------------------------|-------------------|----------------------|----------|
|  | Invested in capital assets | Internally restricted funds | Un-<br>restricted | Total                | Total    |
| Balance, beginning of year \$                              | 16,946                     | \$ 22,689                   | \$ 80,726         | \$ 120,361 \$        | 96,952   |
| Excess of revenues over expenses                           | -                          | -                           | 35,241            | 35,241               | 23,409   |
| Acquisition of capital assets                              | 648,030                    | -                           | (648,030)         | -                    | -        |
| Amortization of capital assets                             | (9,662)                    | -                           | 9,662             | ÷                    | <u>~</u> |
| Increase in deferre<br>grants related to<br>capital assets | •                          | -                           | 400,250           | -                    | -        |
| Amortization of deferred grants                            | 345                        |                             |                   |                      |          |
| related to<br>capital assets                               | 5,316                      | -                           | (5,316)           | -                    | -        |
| Increase in long-term debt                                 | (250,000)                  | -                           | 250,000           |                      |          |
| Repayment of<br>Long-term debt                             | 7,334                      | -                           | (7,334)           | _                    | -        |
| Use of internally restricted funds                         |                            | (22 689)                    | 22,689            |                      |          |
| Balance, end of year \$                                    | 17,714                     | \$                          | \$ <u>137,888</u> | \$ <u>155,602</u> \$ | 120,361  |

# HEAD & HANDS INC. / À DEUX MAINS INC. STATEMENT OF OPERATIONS year ended March 31, 2018

|  | 2 0 1 8    | _2 0 1 7   |
|--|------------|------------|
| REVENUES                                   |            |            |
|  |            |            |
| Grants                                     |            |            |
| Centraide                                  | \$ 143,050 | \$ 143,050 |
| Federal Government                         |            |            |
| Health Canada - Young Parents'             |            |            |
| Program (Note 9)                           | 68,098     | 64,488     |
| Canada Summer Jobs                         | 9,449      | 12,362     |
| City of Montréal                           |            |            |
| Jeunesse 2000                              | 46,717     | 46,996     |
| Mauve Movement - J2K                       | 13,989     | 13,989     |
| Contrat de Ville                           | 2,400      | 9,600      |
| Government of Québec                       |            |            |
| Minister of Health and Social Services     | 145,518    | 134,706    |
| Emploi Québec                              | 17,100     | 9,249      |
| Ministère de la famille                    |            |            |
| Ensemble contre l'intimidation             | 32,000     | -          |
| Young Parent's Program                     | 9,550      | 20,194     |
| CLSC Lunch Program - YPP                   | _          | 6,600      |
| Soutien à l'action bénévole                | -          | 5,000      |
| Donations (Note 10)                        | 364,675    | 382,150    |
| Street Work                                | 60,060     | 69,555     |
| Program income                             | 4,800      | 4,800      |
| Amortization of deferred grants related to | -,000      | -,000      |
| capital assets                             | 5,316      | _          |
| Miscellaneous                              | 2,367      | _          |
|  |            |            |
|  | 925,089    | 922,739    |
|  |            |            |
| EXPENSES                                   |            |            |
|  |            |            |
| Operating costs (Note 11)                  | 334,437    | 352,161    |
| Program costs, salaries and benefits       |            |            |
| Health Canada - Young Parents'             |            |            |
| Program (Note 9)                           | 117,269    | 116,834    |
| Medical supplies and services              |            |            |
| (including Sense Project)                  | 74,693     | 86,227     |
| City of Montreal                           |            |            |
| Jeunesse 2000                              | 97,391     | 89,979     |
| Mauve Movement                             | 13,989     | 13,989     |
| Street Work                                | 70,674     | 51,301     |
| Social counselling and Outreach            | 38,803     | 43,456     |
| Legal services and education               | 33,926     | 39,111     |
| Emploi-Quebec                              | 19,634     | 15,627     |
| Canada Summer Jobs                         | 10,461     | 13,686     |
| CLSC Lunch Program - YPP                   | 10,090     | 8,311      |
| Fundraising costs                          | 68,481     | 68,648     |
|  |            |            |
|  | 889,848    | 899,330    |
| EXCESS OF REVENUES OVER EXPENSES           | \$ 35,241  | \$ 23,409  |

The accompanying notes form an integral part of the financial statements

## HEAD & HANDS INC. / À DEUX MAINS INC. STATEMENT OF CASH FLOWS year ended March 31, 2018

|   |      | 2 0 1 8            |    | 2 0 1 7           |
|---|------|--------------------|----|-------------------|
| OPERATING ACTIVITIES  |      |                    |    |                   |
| Excess of revenues over expenses                            | \$   | 35,241             | \$ | 23,409            |
| Items not affecting cash Amortization of capital assets     |      | 9,662              |    | 1,356             |
| Amortization of deferred revenues related to capital assets |      | (5,316)            |    |                   |
|   |      | 39,587             |    | 24,765            |
| Changes in non cash operating working capital               |      |                    |    |                   |
| Accounts receivable   |      | (45,523)           |    | (2,421)           |
| Grants receivable   |      | 77,269             |    | (117,068)         |
| Prepaid expenses<br>Accounts payable                        |      | (2,581)<br>89,914  |    | (3,304)<br>19,569 |
| Deferred revenue  |      |                    |    | <u>(58,855</u> )  |
|   |      | 158,666            |    | (137,314)         |
| FINANCING ACTIVITIES  |      |                    |    |                   |
| Long-term debt<br>Repayment of long-term debt               |      | 250,000<br>(7,334) |    | -                 |
| Increase in deferred revenues related                       |      | (7,334)            |    | -                 |
| to capital assets   | -    | 400,250            |    | 25,000            |
|   | -    | 642,916            |    | 25,000            |
| INVESTING ACTIVITIES  |      |                    |    |                   |
| Acquisition of capital assets                               | -    | (648,030)          |    | (37,597)          |
|   | -    | (648,030)          |    | (37,597)          |
| INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS            |      | 153,552            |    | (149,911)         |
| CASH AND CASH EQUIVALENTS, BEGINNING OF YEAR                |      | (32,152)           |    | 117,759           |
| CASH AND CASH EQUIVALENTS, END OF YEAR                      | \$ . | 121,400            | \$ | (32,152)          |
| Cash and cash equivalents are comprised of the following    | owi  | .ng:               |    |                   |
| Cash  | \$   | 121,400            | \$ | -                 |
| Bank indebtedness<br>Lines of credit                        |      | -                  | ٠  | 4,333<br>27,819   |
|   | \$ . | 121,400            | \$ | (32,152)          |

The accompanying notes form an integral part of the financial statements

#### 1. STATUS AND PURPOSE OF THE ORGANIZATION

The organization was incorporated under Part III of the Québec Companies Act and is a registered charity under the Income Tax Act.

The organization's mission is to work with youth to promote their physical and mental well-being. The approach is preventative, inclusive, non-judgemental and holistic, with a fundamental commitment to providing an environment that welcomes youth without discrimination. The organization facilitates social change and the empowerment of youth based on their current needs within our community and society at large.

#### 2. SIGNIFICANT ACCOUNTING POLICIES

The financial statements were prepared in accordance with Canadian accounting standards for not-for-profit organizations and include the following significant accounting policies:

#### Accounting estimates

The preparation of financial statements in conformity with Canadian accounting standards requires management to make estimates and assumptions that affect the reported amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results may differ from these estimates.

#### Revenue recognition

The organization follows the deferral method of accounting for contributions. Restricted contributions are recognized as revenue in the year in which the related expenses are incurred. Unrestricted contributions are recognized as revenue when they are received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

#### Self-financing

Revenues from self-financing activities are recognized when the services are rendered or when the events have taken place.

#### Marketable securities

Marketable securities are recorded at cost.

#### Cash and cash equivalents

The organization's policy is to disclose cash and cash equivalents, including bank overdrafts with balances that fluctuate frequently from being positive to overdrawn and marketable securities with a maturity period of three months or less from the date of acquisition.

#### 2. SIGNIFICANT ACCOUNTING POLICIES (cont'd)

#### Capital assets

Capital assets are recorded at cost. They are amortized over their estimated useful lives using the declining-balance method at the following annual rates:

| Benny library improvements        | 5%  |
|-----------------------------------|-----|
| Furniture, fixtures and equipment | 20% |
| Computer equipment                | 30% |
| Rolling stock                     | 30% |

#### Financial instruments

The organization initially measures its financial assets and financial liabilities at fair value. The organization subsequently measures all its financial assets and financial liabilities at cost or amortized cost.

Financial assets measured at amortized cost include cash and cash equivalents and accounts and grants receivable. Financial liabilities measured at amortized cost include accounts payable and long-term debt.

#### Contributed goods and services

During the year, the organization received the services of volunteers to carry out various activities. In addition, the organization also received food donations throughout the year.

For the current year it is not possible to evaluate the services received from the volunteers as well as the value of food donations. If it were possible to determine the monetary value of these services, the amounts would have been recorded in the appropriate revenue and expense captions.

| 3. | ACCOUNTS RECEIVABLE | <b>;</b> |                   | 2 0 1 8           | 2017              |
|----|---------------------|----------|-------------------|-------------------|-------------------|
|    | Sales taxes receiva | ble      |                   | \$ 52,141<br>750  | \$ 6,968<br>400   |
|    |                     |          |                   | \$ 52,891         | \$7,368           |
| 4. | CAPITAL ASSETS      |          | Accumulated       | 2 0 1 8           | 2 0 1 7           |
|    |                     | Cost     | Amort-<br>ization | Net Book<br>Value | Net Book<br>Value |
|    | Benny Library       |          |                   |                   |                   |
|    | improvements \$     | 685,627  | \$ 8,570          | \$ 677,057        | \$ 37,597         |
|    | Furniture, fixtures | 1        | ,                 | ,                 | ,                 |
|    | and equipment       | 24,364   | 22,662            | 1,702             | 2,128             |
|    | Computer            |          |                   |                   |                   |
|    | equipment           | 40,280   | 38,725            | 1,555             | 2,221             |
|    | Rolling stock       | 1,875    | <u> 1,875</u>     |                   | **                |
|    | \$                  | 752,146  | \$71,832          | \$ 680,314        | \$ 41,946         |

## 5. LINES OF CREDIT

The organization has unsecured operating lines of credit on credit cards totalling \$75,000, bearing interest at 8.20%, which are renewable annually.

| 6. | ACCOUNTS PAYABLE  |                               |                            | 2 0 1 8                        | _    | 2 0 1 7                   |
|----|---|-------------------------------|----------------------------|--------------------------------|------|---------------------------|
|    | Accrued charges<br>Salaries and vaca<br>Government remitt |                               |                            | \$ 102 466<br>24,817<br>13,873 | \$   | 8,089<br>23,522<br>19,631 |
|    |   |                               |                            | \$141,156                      | \$ _ | 51,242                    |
| 7. | LONG-TERM DEBT  |                               |                            | 2018                           | _    | 2 0 1 7                   |
|    | Term loan, maturi interest at the rand capital repay      | ate of 5.18%, able in equal : | interest                   |                                |      |                           |
|    | instalments of \$4  | ,738                          |                            | \$ 242,666                     | \$   | -                         |
|    | Current portion o   | f long-term del               | bt                         | 45,354                         | -    | _                         |
|    |   |                               |                            | \$ 197,312                     | \$ _ |                           |
|    |   |                               |                            |                                |      |                           |
| 8. | DEFERRED REVENUES   | RELATED TO CA                 | PITAL ASSETS               | 2 0 1 8                        | -    | 2 0 1 7                   |
|    |   | Cost                          | Accumulated Amort- ization | Net Book<br><u>Value</u>       | 1    | Net Book<br>Value         |
|    | Benny Library improvements                                | \$ 425,250                    | \$ 5,316                   | \$ 419,934                     | \$_  | 25,000                    |
|    |   | \$ 425,250                    | \$ 5,316                   | \$ 419,934                     | \$ _ | 25,000                    |

Deferred grants for the Benny Library improvements are amortized at the same rates as the assets to which they relate.

| 9.  | HEALTH CANADA - YOUNG PARENTS' PROGRAM   | 2 0 1 8   | -           | 2 0 1 7  |
|-----|--|---|-------------|--|
|     | REVENUES   | \$<br>68,098  | \$_         | 64,488   |
|     | EXPENSES Salaries and fringe benefits Travel Rent and utilities Activities Materials Miscellaneous   | \$<br>99,122<br>6,281<br>4,925<br>3,843<br>2,635<br>463<br>117,269              | -<br>-<br>- | 98,616<br>3,001<br>7,294<br>6,071<br>1,248<br>604<br>116,834<br>(52,346) |
| 10. | DONATIONS  | 2018  |             | 2017   |
|     | Foundations Memberships Donations Fundraising events Serve project Workshops   | \$<br>183,563<br>90,258<br>43,694<br>27,958<br>14,601<br>4,601                  | \$          | 208,013<br>82,093<br>14,621<br>47,017<br>28,641<br>1,765                 |
|     |  | \$<br>364,675   | \$          | 382,150  |
| 11. | OPERATING COSTS  | 2 0 1 8   |             | 2 0 1 7  |
|     | Salaries and fringe benefits Administration Rent and utilities Maintenance Office supplies Miscellaneous Amortization Interest on long-term debt | \$<br>191,135<br>43,734<br>55,721<br>12,267<br>9,903<br>9,872<br>9,662<br>2,143 | \$          | 201,749<br>72,901<br>45,906<br>15,568<br>9,512<br>5,169<br>1,356         |
|     |  | \$<br>334,437   | \$          | 352,161  |

#### 12. COMMITMENT

The organization leases its office space under an agreement with the City of Montréal for a period of 10 years with a renewal option for an additional 10 years with no minimum annual lease payments.

#### 13. FINANCIAL INSTRUMENTS

Risks and concentrations

The organization is exposed to various risks through its financial instruments. The following analysis provides a measure of the organization's risk exposure and concentrations at the balance sheet date, i.e. March 31, 2018.

Liquidity risk

Liquidity risk is the risk that the organization will encounter difficulty in meeting obligations associated with financial liabilities. The organization is exposed to this risk mainly in respect of its accounts payable and long-term debt.

Credit risk

Credit risk is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation. The organization's main credit risks relate to its accounts and grants receivable.

#### 14. COMPARATIVE FIGURES

Certain figures for 2017 have been reclassified to conform to the presentation adopted in 2018.

